Annual report 2014
Havells Sylvania Fixtures Netherlands B.V.
Amsterdam

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Annual report of the directors

Annual report of the directors

The directors hereby present their report on the audited financial statements of Havells Sylvania Fixtures Netherlands BV for the year ending December 31, 2014.

1. Principal activities and legal structure

The Principal activities of the legal entity are

Sale of the full Havells Sylvania Europe products portfolio (lamps and fixtures) on the Dutch market. Sales Holland operates within the management structure of a commissionaire selling in its own name but on behalf of the Principal, Havells Sylvania Europe Newhaven;

Havells Sylvania Fixtures Netherlands BV figures gets consolidated into Havells Malta Ltd. and the ultimate parent is Havells India Ltd..

2014 turnover is 100% related to commissionaire income. Sales of products to group companies (fixture assembly operations) were discontinued (shifted to other group companies). The commissionaire activities will remain in the future as such operations will remain profitable.

2. Financial position year ended 31.12.2014 / Comparative 2013 (Euro 000's)

2.1 Condensed Balance Sheet

	<u>31.12.2014</u>	31.12.2013
Tangible Fixed Assets	2	2
Financial Fixed Assets	1	2
Debtors	5.512	5.921
Cash	13	
Total Assets	5.528	5.925
Equity	4.903	5.209
Current Liab.	625	716
Total Liabilities	5.528	5.925

Debtors decrease fully is related to intercompany activity.

2.2 Condensed P/L

	<u>31.12.2014</u>	<u>31.12.2013</u>
Net Turnover	2.989	3.397
Gross Margin	2.989	3.369
Sales / Other General Expenses	3.451	3.332
Operating Profit	-462	37
Net Interest Income	156	347
Pre-Tax Result from ordinary activities	-306	384
Taxes	ė	5 ,
After Tax Profit / (Loss)	-306	384

Net sales were 1.5 million euro less than 2013, resulting in 0.4 million euro lower commissionaire income (B.V. at maximum cap of 25%). Sales and other expenses do include 143 K€ for restructuring costs (comparable level 2013 excluding restructuring). Lower net interest income related to 2014 loss position. Aggressive plans are developed to grow 2015 sales by nearly 20%.

No tax was calculated because Havells Sylvania Fixtures Netherlands is part of a fiscal unit with a loss.

3. Post B/S events

There are no material post B/S events to report that could have a material impact on HSFN BV's assets, income or position.

4. Going Concern

The accounts of HSFN BV are prepared under the going concern assumption as the commissionaire Holland structure is planned to become profitable again in 2015 and to remain profitable in the foreseeable future. The continuity of HSFN BV is also fully linked to the group (Havells Malta Limited) continuity. The directors of Havells Malta Limited do declare the group has sufficient cash availability plus access to loan facilities to operate the business on a going concern basis for the foreseeable future.

5. Use of Financial Instruments

The entity has not used financial instruments that could materially influence the judgement of assets, liabilities, financial position and result.

Risks are limited to those risks that may arise in the normal course of business.

Accounts receivables mainly comprise receivables from Group Companies.

6. Entity Risks

- Price risk: Prices are highly dependent on very competitive market conditions. Management tools and processes are in place to contain / control price erosion (strong profitability targets, margin hold). Commission rates are based on an extensive benchmarking study performed by Ernst & Young LLP/UK, and are in full compliance with sound "Arm's Length's" principles.
- Credit risk: Strongly mitigated by controlled credit limits and customer and cash collection followup (DSO, overdue).
- Liquidity and cash-risks: Fully mitigated by centralized group financing (no local facilities).

The Directors Board wishes to thank all employees and stakeholders for their contribution during an hard 2014 as determined by the difficult overall market conditions.

21/03/2015,

Yogesh Bansal

Co Braber Director

Financial statements

Balance sheet as at 31 December 2014

(before proposed profit appropriation)

Assets		31 Dec	ember 2014	31 Dec	ember 2013
	Ref.	EUR	EUR	EUR	EUR
Fixed assets Tangible fixed assets Plant and equipment	4	1.217	1.217	1.718	1.718
Financial fixed assets Participations in group companies Loans to parent company	5	1.668	1.668	1.668	1.668
Debtors Trade debtors Receivables from group companies	6 7	5.506.405		5.910.272	
Other debtors, prepayments and accrued income	8	5.809	5.512.214	11.401	5.921.673
Cash HSBC Bank		<u>13.048</u> ==	13.048 5.528.147	-	5.925.059

Shareholders' equity and liabilities		31 Dec	ember 2014	31 Dec	ember 2013
	Ref.	EUR	EUR	EUR	EUR
Shareholders' equity					
Share capital	11	19.059		19.059	
Share premium		3.230.915		3.230.915	
Other reserves	12	1.958.705		1.574.635	
Net result of the year	13	306.117	_	384.071	
			4.902.563		5.208.680
Current liabilities					
Trade creditors		33.389		44.123	
Payables to group companies Taxes and social security	14	71.697		70.109	
contributions Other liabilities, accruals and	15	343.162		351.061	
deferred income	16	<u>175.336</u>		<u>251.086</u>	
			625.584		716.379
			5.528.147		5.925.059

Profit and loss account for the year ended 31 December 2014

			2014		2013
	Ref	EUR	EUR	EUR	EUR
Net turnover Cost of sales	17	2.989.060	_	3.397.351 28.497	
Gross margin			2.989.060		3.368.854
Sales expenses Other general expenses	18	3.139.766 311.135	s_	3.151.186 180.935	
Total costs			3.450.901	-	3.332.121
Operating profit/(loss)			(461.841)		36.733
Interest and similar income Interest and similar expenses	19 20		155.724 0		349.291 (1.953)
Result from ordinary activities before taxation			(306.117)		384.071
Tax on profit/(loss) on ordinary activities Profit/(loss) after taxation	21	a =	(306.117)		384.071

Cash flow statement for the year ended 31 December 2014

			2014		2013
	Ref.	EUR	EUR	EUR	EUR
Cash flow from operating activities Operating profit/(loss)			(461.841)		36.733
Adjustments for: Depreciation and impairment (in)tangible fixed assets		501	504	293	202
Changes in working capital: Debtors Current liabilities (exclusive of		409.458	501	22.661.431	293
finance balances)		(90.795)	318.663	(330.739)	22.330.692
Cash flow from commercial operations		ē	(142.677)	ā	22.367.718
Income from interest	19, 20	155.724		347.337	
Dividend paid				(22.713.044)	
Payment of tax on profit/(loss) on ordinary activities Other operating income					
Cook flow from exercting			155.724) -	(22.365.707)
Cash flow from operating activities			·	-	2.011-
Cash flow from investing activities			2₩		æx
Cash flow from investing activities	11	a	12.049	÷	(2.011)
Increase/(decrease) in cash	11	-	13.048	=	

Notes to the company accounts

1 Notes to the company accounts

1.1 Activities

Havells Sylvania Fixtures Netherlands B.V. ("the Company"), registered at Prins Bernhardplein 200, 1097 JB Amsterdam, is engaged in producing (through subcontractors), marketing and selling lighting fixtures to wholesale companies in and outside the Netherlands.

1.2 Group structure

The Company is a 100% subsidiary of Flowil International Lighting (Holding) B.V., itself a 100% subsidiary of SLI Europe B.V. The ultimate parent company is Havells India Ltd in India.

1.3 Accounting policies for the cash flow statement

The cash flow statement has been prepared using the indirect method and discloses cash at bank and in hand and the bank credit recognized as current liabilities. Cash flows denominated in foreign currencies are translated at their average rates of exchange. Exchange differences in relation to cash items are disclosed separately in the cash flow statement. Interest income and expense, dividend received and profits tax are recognized as cash flow from operating activities. Dividend paid is recognized as cash flow from financing activities.

1.4 Estimates

In applying the accounting policies and guidelines for preparing the financial statements, the Management Board of Havells Sylvania Fixtures Netherlands B.V. makes a range of estimates and judgments that might be essential for the amounts disclosed in the financial statements. If necessary for the purposes of providing the view required under Section 362(1), Book 2, of the Netherlands Civil Code, the nature of these estimates and judgments, including the related assumptions, is disclosed in the notes to the financial statement items in question.

2 Accounting policies for the balance sheet

2.1 General

The financial statements were prepared in accordance with the statutory provisions of Part 9, Book 2, of the Netherlands Civil Code and the firm pronouncements in the Guidelines for Annual Reporting in The Netherlands as issued by the Dutch Accounting Standards Board. The annual accounts are denominated in euro. Assets and liabilities are stated at the amounts at which they were acquired or incurred, unless indicated otherwise. The balance sheet, profit and loss account and cash flow statement include references to the notes.

2.2 Comparative figures

The accounting policies are consistent with those used in the previous year.

2.3 Foreign currencies

Transactions, assets and liabilities

Assets and liabilities denominated in foreign currencies are translated at exchange rates prevailing at the balance sheet date. Any resulting exchange differences are taken to the profit and loss account. Transactions conducted in the year under review which are denominated in foreign currencies are recognized at the rates of settlement.

2.4 Financial fixed assets

Participations

Participating interests in which no significant influence can be exerted are stated at acquisition price or, if necessary, a lower value.

The financial fixed assets balance comprises of a 1% interest in SLI Thailand, an affiliated company.

2.5 Debtors

Trade debtors are carried at the actual value of the consideration, usually being the face value. A provision is formed for debtors by virtue of expected non collectability.

3 Accounting policies for the profit and loss account

3.1 Result

Profit is determined as the balance of the realizable value of the goods delivered and the costs and other charges for the year. Profits on transactions are recognized in the year in which they are realized; losses are taken as soon as they are foreseeable.

3.2 Net turnover

Net turnover represents commission and intercompany sales for goods delivered during the year, less discounts and exclusive of turnover tax.

3.3 Cost of sales

Cost of sales represents the direct and indirect costs attributable to turnover.

3.4 Sales and general expenses

Sales and administrative expenses include expenses which are not directly attributable to the cost of goods sold.

3.5 Personnel benefits

Benefits periodically payable

Salaries, wages and social charges are taken to the profit and loss account when due, and in accordance with employment contracts and obligations.

Pensions

Havells Sylvania Fixtures Netherlands B.V. has two pension schemes, which are both classified as defined contribution schemes.

The Company has accounted for the defined benefit scheme at the industry sector pension fund as if it was a defined contribution scheme, in line with the exception in Guide Line 271. The Company has no obligation to compensate deficits of the pension fund in other ways than by future increase of pension premiums.

Employees with a salary exceeding the maximum of the industry sector pension fund participate in an supplementary pension scheme. This pension scheme qualifies as a defined contribution scheme. However, there is a risk for the company in case of transfer of funds between insurance companies when employees leave the company. Management states that this risk is limited based on the number of employees participating, historical data about employees leaving the company and the fact that it only concerns the supplement. In the financial statements the supplementary pension scheme is accounted for as a defined contribution scheme.

For its defined contribution schemes, the Company pays contributions to pension funds and insurance companies on a compulsory, contractual or voluntary basis. Except for the payment of contributions, the Company has no other obligation in connection with these pension schemes. Contributions are recognized as staff costs when incurred. Prepaid contributions are accounted for under prepayments and accrued income if this leads to a repayment or a reduction in future payments.

3.6 Financial income and expense

Interest income and expense

Interest income and expense is processed on a pro-rata basis, taking account of the effective interest rate of the assets and liabilities concerned. When processing the interest charges, the recognized transaction cost on the loans received is taken into account.

3.7 Tax on profit/(loss) on ordinary activities

Corporate Income Tax is calculated on the profit/loss before taxation in the profit and loss account, taking into account any losses carried forward from previous financial years (insofar as these are not included in deferred tax assets), tax-exempt items and non-deductible expenses. Account is also taken of changes in deferred tax assets and deferred tax liabilities owing to changes in the applicable tax rates. As of 2012 no corporate income tax is calculated in the balance sheet as well as the profit and loss account, as all corporate income tax charges will be recorded in the financial statements of Havells Netherlands Holding B.V. the head of the fiscal unity, of which HSFN BV is part. As the fiscal unity is loss making, no corporate tax charges will be calculated.

Notes to the balance sheet

4 Tangible fixed assets

Movements in tangible fixed assets can be broken down as follows:

	Furniture, fixtures and fittings	Total
	EUR	EUR
Balance as at 1 January 2014		
Cost Accumulated depreciation Book value	2.011 (293) 1.718	2.011 (293) 1.718
Movements in book value		
Additions Disposals Depreciation of tangible fixed assets Balance	(501) (501)	0 0 (501) (501)
Balance as at 31 December 2014		
Cost Accumulated depreciation Book value	2.011 (794) 1.217	2.011 (794) 1.217
Depreciation rates	25,00%	

Financial fixed assets

5 Loans to parent company

	31-12-2014	31-12-2013
	EUR	EUR
Loans to parent company		

Debtors

6 Trade debtors

	31-12-2014	31-12-2013
	EUR	EUR
e debtors		

Due to the commissionaire structure the Company has only limited accounts receivable. In 2005 all the third party receivables of the Holland Sales division were sold to the Principal.

7 Receivables from group companies

.		
	31-12-2014	31-12-2013
	EUR	EUR
Flowil International Lighting (Holding) B.V.	₩	-
Havells Sylvania Belgium BVBA	5.575	9,067
Havells Sylvania Germany	2.082	11.480
Other intercompany receivables	12.116	5,931
Havells Sylvania (UK) Holding	5.486.632	5.883.794
	5.506.405	5.910.272

The intercompany receivables are non-interest bearing. Balances are repaid on a regular basis.

8 Other debtors, prepayments and accrued income

	31-12-2014	31-12-2013
	EUR	EUR
Prepaid general expenses	5.809	11.401
	5.809	11.401

All debtors (prepaid expenses) fall due within one year.

10 Cash at bank and in hand

	31-12-2014 EUR	31-12-2013 EUR
HSBC Bank. Cash	13.048 0	0
	13.048	0

The group has a cash pooling system and part of that all cash is hold by Havells Sylvania UK (Holding).

Shareholders' equity

11 Share capital

The authorized share capital of Havells is NLG 150.000, divided into 150 ordinary shares of NLG 1.000, of which 42 shares have been issued and fully paid.

According to the articles of association, the shares are denominated in Dutch guilders. Under the facility of Article 178c.1, Book 2 of the Netherlands Civil Code, the equivalent value in euros was rounded off to no more than two decimal points. This results in a nominal value of EUR 453,78 per share

12 Other reserves

	2014 EUR	
Balance as at 1 January Dividend paid Result last year	1.574.635 0 384.071_	22.712.043 (22.713.044) 1.575.636
Balance as at 31 December	1.958.705	1.574.635
13 Net result of the year	2014	2013
	EUR	EUR
Balance as at 1 January Net result of the year	384.071 (306.117)_	1.575.636 384.071
Added to other reserves	77.954 (384.071)	1.959.707 (1.575.636)
Balance as at 31 December	(306.117)	384.071

14 Payables to group companies

	31-12-2014 EUR	31-12-2013 EUR
Havells Sylvania France Havells Sylvania Belgium BVBA Havells Holding.	71.501	69.709
Other intercompany payables Havells Sylvania Germany	196	400
·	71.697	70.109

The intercompany payables are non-interest bearing. Balances are repaid on a regular basis.

15 Taxes and social security contributions

	31-12-2014	31-12-2013
	EUR	EUR
V.A.T. Wage tax Social security Pension Corporated tax	256.141 65.453 21.568	239.785 75.945 22.829 12.502
	343.162	351.061
16 Other liabilities, accruals and deferred income		
	31-12-2014	31-12-2013
	EUR	EUR
Wage costs W.E.E.E accrual Other payables	99.583 40.231 35.522	130.220 41.475 79.391
	175.336	251.086

Notes to the profit and loss account

17 Net turnover

2014	2013
EUR	EUR
72	-
2.989.060	3.397.351
2.989.060	3.397.351
2014	2013
EUR	EUR
<u>(</u>	5 0
2.989.060	3.397.351
2.989.060	3.397.351
	2.989.060 2.989.060 2.989.060 2.989.060

During 2005 a commissionaire structure was implemented within the SLI group. Havells participates in this structure as from September 30, 2005. At of this date, Havells sells all its inventory to the Principal which is presented as Sales of products to group companies. Therefore as of October 2005 sales to third parties have been for the account of the Principal. For the sales activities Havells receives a commission of 25% of the sales.

18 Other general expenses

	2014 EUR	2013 EUR
Depreciation of tangible fixed assets Purchase and operations Administration Product engineering Management fees	501 - 310.634	180.935
	<u>311.135</u>	180.935

The breakdown of employee expenses (recorded in sales expenses and other general expenses) is recorded below

	2014	2013
	EUR	EUR
Salary expenses Social security charges Pension costs	1.304.576 185.165 133.013 1.622.754	1.296.956 201.286 132.179 1.630.421

Financial income and expense

19 Interest and similar income

19	interest and similar income		
		2014	2013
		EUR	EUR
Interco	ompany interest	155.724	349.291
		155.724	349.291
20	Interest and similar expenses		
		2014	2013
		EUR	EUR
Interes	et expenses		(9.106)

21 Fiscal unity

The company is part of a fiscal unity for corporate income tax purposes. The fiscal unity consisted of the following companies:

Havell's Netherlands Holding B.V. Havell's Netherlands B.V. SLI Europe B.V. Sylvania Lighting International B.V. Flowil International Lighting (Holding) B.V. and Havells Sylvania Fixtures Netherlands B.V.

Under the Tax Collection Act, the company is jointly and severally liable for the taxes payable by the group.

As of 2012 no corporate income tax is calculated in the balance sheet as well as the profit and loss account, as all corporate income tax charges will be recorded in the financial statements of Havells Netherlands Holding B.V. the head of the fiscal unity, of which HSFN BV is part. As the fiscal unity is loss making, no corporate tax charges will be calculated

22 Related party transactions

Related party transactions between Havells Sylvania Fixtures Netherlands B.V. and related parties are:

Sales

	2014	2013
Havells Sylvania Europe UK (Holding) LTD	0.000.000	2 227 254
Commissionaire income	2.989.060 2.989.060	3.397.351 3.397.351
Management fee		
	2014	2013
	EUR	EUR
SLI Headquarters		
Interest		
	2014	2013
	EUR	EUR
Flowil International Lighting(Holdings) B.V. Havells Sylvania Europe UK (Holding) LTD	- 155.724	108.685 240.606
	155.724	349.291
Charged and recharged expenses		
	2013	2012
	EUR	EUR
Barbara de CORUM Director		
Recharged cost SBU to Principal Recharged service expenses Havells Sylvania Belgium	(693.843)	(662.720)
Recharged general expenses Havells Sylvania Belgium	(208.589)	(225.043)
Recharged freight commissionair to Principal	3.754	7.767
MIS charges Recharged insurance costs	(24.660)	(17.004)
Recharged warrenties	(18.078) 26.295	(19.522) 2.465
-	(915.121)	(914.057)

Auditors Fee

The following audit fees were expensed in the income statement in the reporting period:

		2013 EUR
Audit of the financial statements	=	<u></u>
Other audit procedures	2.583	7.500
	2.583	7.500

Other Information

23 Average number of employees

During the year 2014, the average number of employees calculated on a fulltime equivalent basis was 27 (2013: 23).

Amsterdam, 21 March, 2015 Havells Sylvania Fixtures Netherlands B.V.

Board of Directors,

Mr. Yogesh Bansal

Mr. Co Braber

Other information

Provision in the articles of association governing the appropriation of profits

The articles of association stipulate that the Annual General Meeting of Shareholders shall determine how much of the profit will be added to reserves.

Appropriation of result

Profit carried forward :

Euro 1.958.706 (other reserves)

- 2014 profit to be appropriated / net result

of the year:

Euro (306.117)

Profit to be carried forward :

Euro 1.652.589

Regarding shareholders Equity there were no changes in share capital and share premium.